

A Decade of Ex-post Merger Policy Evaluations: A Progress Report

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The Pros and Cons of Merger Control
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Introduction

- No conclusive evidence on whether merger control is **socially beneficial** (e.g. Crandall and Winston, JEP 2003; and Baker, JEP 2003 and Werden, JEP 2003)
- To assess **merger control** is perhaps even more important since it has large implications for all other areas of antitrust (Kovacic, 2009)
- Most of the major antitrust jurisdictions attempted to conduct **in house ex-post studies** or commissioned them to advisors
- Several **academic** contributions have appeared in the past decade
 - Case-by-case specific analysis
 - Broader analysis of the enforcement in a jurisdiction over a long time period
 - Long term effects in terms of deterrence of particular merger behaviors
- **Various approaches** have been employed: i) the estimation of structural econometric models & simulations, ii) diff-in-diff analysis, iii) event studies, and iv) surveys/case studies

Introduction – Evaluation Framework

- Goal of the paper: **Overview of my own research** and partial review of ex-post evaluation studies
- Structured on the framework developed by Duso, Gugler, and Szücs (2012):
 - 1) **Ex-ante**: Predictability / legal certainty
 - 2) **'In fieri'** : Correctness of the decisions
 - 3) **Ex-post**: Deterrence
- Two key concepts are at the basis of any ex-post evaluation
 - Choice of a **counterfactual**: theoretically derived (simulations), a 'similar market' (diff-in-diff), the stock market (event studies), the opinion of a relevant group of actors (surveys)
 - **Level of aggregation**: i) micro, single-merger view, ii) a cross-mergers, cross-industry analysis, iii) more macro approach that looks at the policy impact on various dimensions of economic activity

2.1 Correctness of the Decision – Event studies

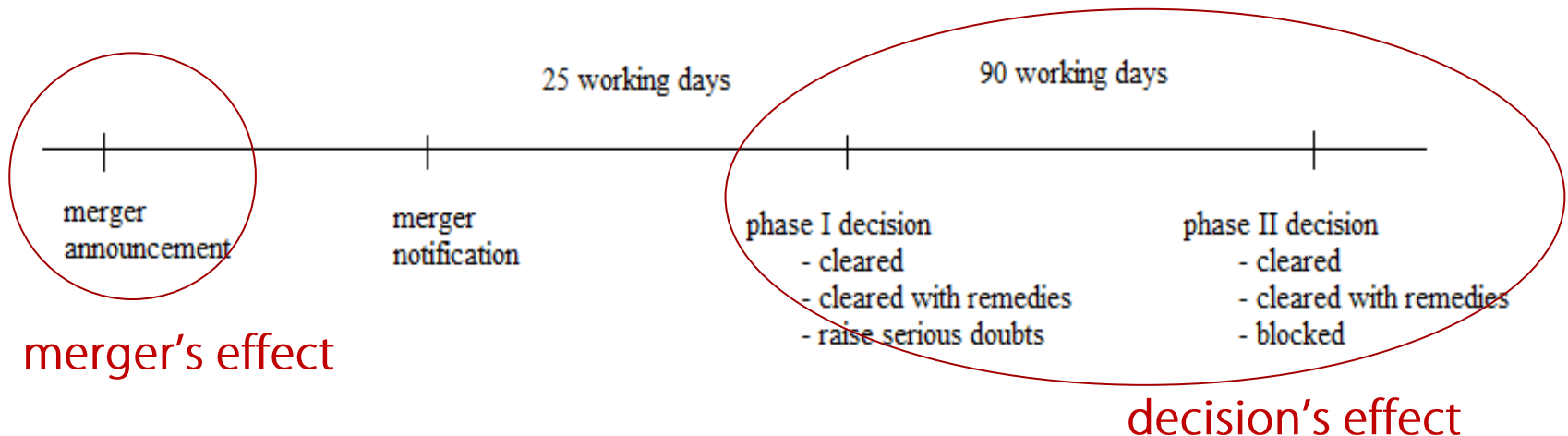
- Our use of event studies (Duso, Neven, and Röller, JLE 2007) is based on two main elements
 - Theoretical assumptions from standard **merger theory** in an static oligopolistic setting (e.g. Farrell and Shapiro, AER 1990): **definition of anti-competitive mergers**
 - The use of **stock-market event studies** to measure the effect of mergers and merger control decisions (e.g. Eckbo, JFE, 1983; Aktas et al., EJ 2007; Duso et al., JLE 2007; Duso et al. EER, 2011)
- We apply this approach to different samples of **mergers** scrutinized by DG Comp of the European Commission between **1990 - 2007**

Theoretical Identification

- We define an anti-competitive merger as one that **reduces consumer welfare** (consumer surplus standard)
- Mergers exert **two externalities** on rivals: one positive (the market power effect) and one negative (the efficiency effect)
 - In most mergers both effects co-exist and what matters for welfare is the **net effect** of these antipodal forces
 - When the **positive externalities exceed the negative externalities**, i.e. the efficiency gains are not enough to compensate for the market power effect, **rivals' profits increase, while consumer surplus decreases** (Farrell and Shapiro, AER 1990)
- This identification (a merger is prevalently anti-competitive if rivals profits increase after the merger) is quite general and robust and **holds for standard oligopoly models** of horizontal mergers

Empirical Measurement

- We use information from the **financial markets** to measure the profitability of a merger and the Commission's decision (e.g. Eckbo, JFE 1983; Aktas et al. EJ 2007; Duso, Neven, Röller, JLE, 2007)
- The **event study** methodology looks at how stock prices of firms involved in the merger (merging firms and rivals) react to a particular event (e.g. merger announcement, commission's decision etc.)
 - **Abnormal returns:** the exceptional returns (compared to the market) that a firm realizes around a particular event



Empirical Measurement

- **Competitors** should be precisely identified. We use the accurate market definition performed by DG Comp
- We use the **first merger-specific rumors** to more precisely identify the event
- We use **large event windows** to control for the uncertainty in the allocation of the roles (acquirer, target, rival)
 - (50, 5) for the announcement and phase II decision
 - (20, 5) for the phase I decision
- These long-window CAARs significantly **correlate** with other estimates of the mergers effects based on **accounting data** (Duso, Gugler, Yurtoglu, IRLE 2011)
- We correct for **market's prior about the antitrust action** by estimating the **probability of an action** as a function of observable mergers' characteristics
- Use of a large **cross-section** of cases: consistently identify relevant **tendencies**

Data

- 355 mergers analyzed by the EU Commission between 1990 and 2007. The final sample contains 1,771 firms (522 merging parties and 1,249 competitors)
- Almost all Phase II cases (115) and a random sample of Phase I cases (240)
- Sources:
 - EU decisions (firms' identities, Commission's decisions and merger-specific information)
 - Dow Jones Interactive (announcement date)
 - Datastream (stock market returns)

Discrepancies – Type I and Type II errors

- Intervene if CS is reduced → rivals' profits increase → rival's CAARs > 0
- We compare the actual decision to the stock market's prediction

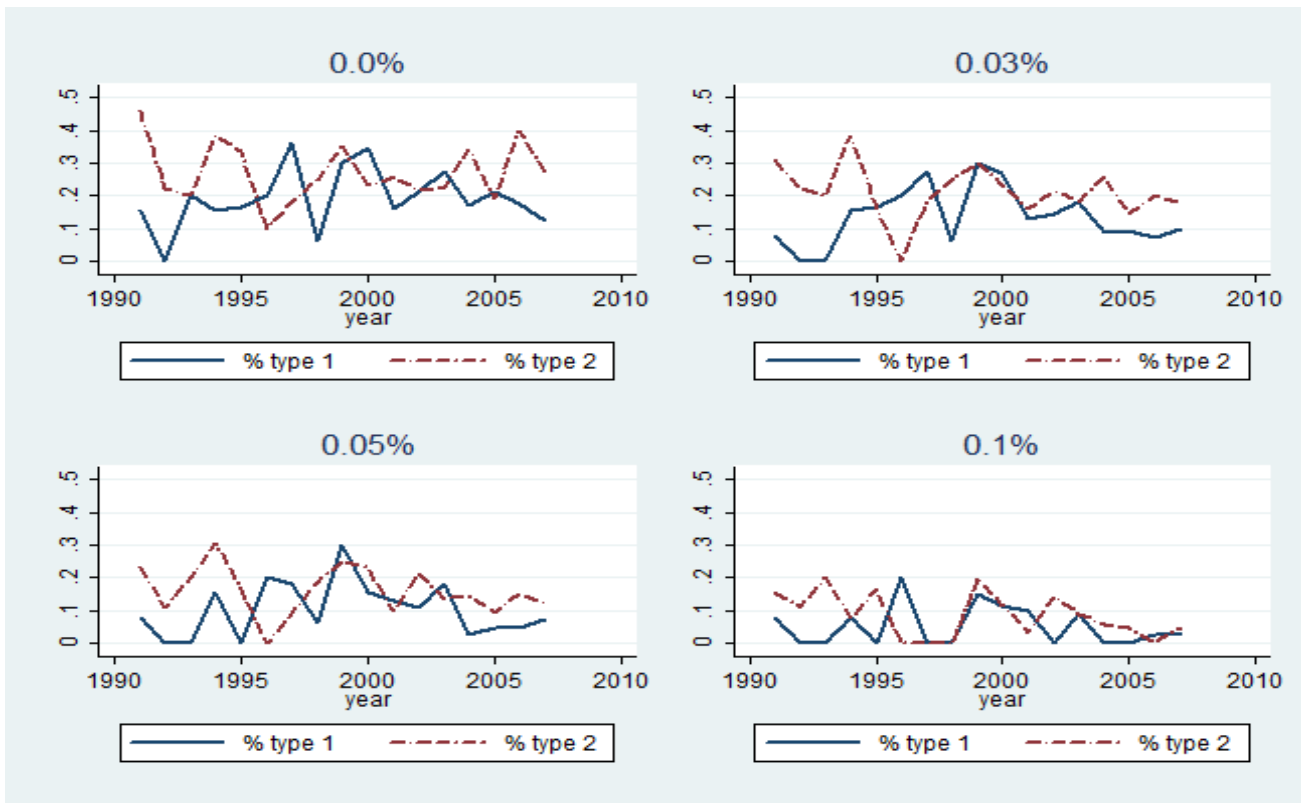
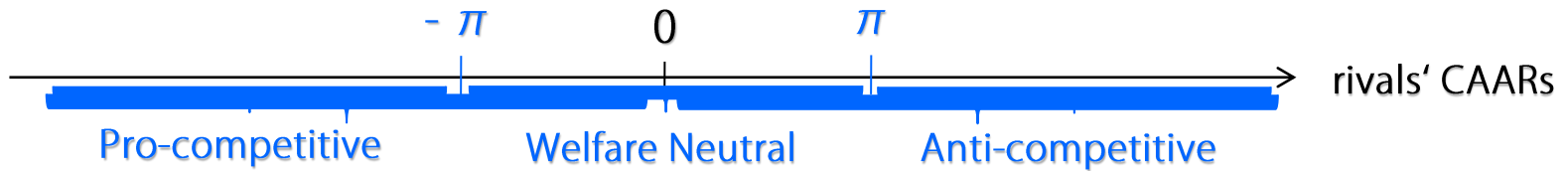
	Phase 1		Phase 2			Tot.
	6.1.b	6.1.b remedies	8.1.	8.2. remedies	8.3.	
Anti-competitive (Rivals' CAARs > 0)	85	33	17	35	9	179
Pro-competitive (Rivals' CAARs < 0)	92	30	12	38	4	176
Total	177	63	29	73	13	355

Source: Duso, Gugler, Szücs (2012)

Possible Type II errors

Possible Type I errors

Type I and Type II errors



The determinants of Type I and Type II errors

- Descriptive:
 - The frequency of **type I** errors is significantly **reduced** after 2004
 - Even more so for **largely pro-competitive** mergers
 - No clear time patten for **type II errors**
- Estimate proclivity of type I and type II errors as a function of observables: **systematic sources** of errors/discrepancies?
 - **Type I** errors are more likely in **phase 1**, when the market is **narrowly defined** and when **barrier to entry** are assessed to be high. They are less likely if an **US firm** is involved (politics?)
 - **Type II** errors are less likely in **phase 2** and more likely when **US firms** are involved. Some mild form of **firms' influence** (likelihood is significantly higher the higher the merger's profitability)

Rent-Reversion

- At the decision date, there should be a **reversion of the (anti-competitive) rents** measured around the merger announcement due to the decision, if the antitrust action is effective (Duso, Gugler, Yurtoglu EER 2011)
- **Prohibitions** completely revert the rents observed at the merger announcement (test of the EMH)!
- **Remedies** only partially revert the rents → much heterogeneity. Remedies are more 'effective':
 - When the anticompetitive concerns are **not too severe**,
 - When applied in **phase 1** (e.g. DG Comp, 2005)
 - When applied in **remedies intensive industries** (EC learn?)

2.2 Correctness of the decision – Diff-in-Diff

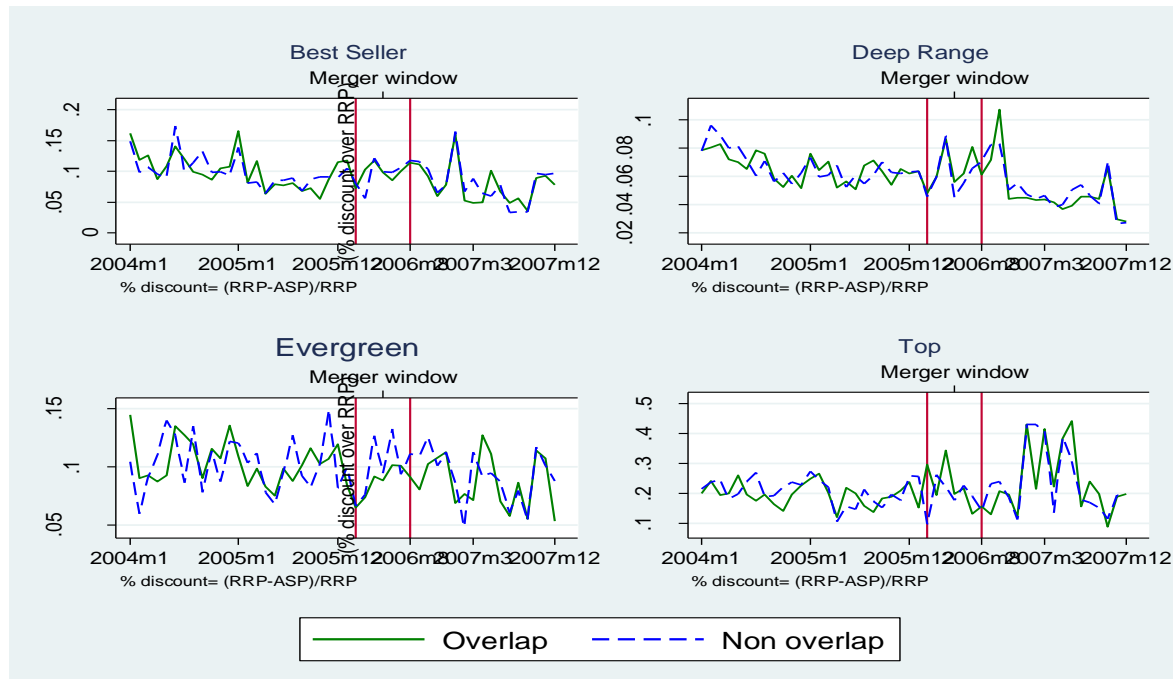
- Ideally, the most **appealing** approach for an ex-post evaluations
- Heavily used in many other policy fields and recently also in merger evaluation (Angrist and Pischke, JEP2010)
- Very natural, simple, ‘a-theoretical’, data-driven approach
 - Consider two **similar groups (twins)** of firms/markets: one has been ‘treated’ by the merger, while the other is used as a control group (first difference)
 - Compare how they developed **before and after** the merger (second difference)
 - The **difference-in-difference** behavior measure the merger effect
- The definition of the **counterfactual** is crucial (Whinston and Nevo, JEP2010)
- It can be used for the analysis of a single (some) merger(s) but not to study the entire policy over a period of time

The Waterstone-Ottakar Merger

- We analyze the merger among two major **book resellers** in the UK Waterstone's and Ottakar's (Aguzzoni et al., 2012)
 - It was **cleared** by the UK Competition Commission (CC) in 2006
 - The book retailing product market is characterized by **locally differentiated** sub-markets/areas which are differently affected by the merger
 - We use this **geographical variation** to identify 'treated' and 'control' areas (e.g. Hastings AER 2004)
 - We choose **60 stores** (30 Waterstone's and 30 Ottakar's) in **50 areas** (30 overlap and 20 non-overlap areas)
 - **Monthly data** on volumes and values of a sample of **200 titles** in four groups: top-seller, evergreen, best-seller, deep-range
 - Quite data intensive (and expensive!)

The Waterstone-Ottakar Merger

- No significant price increase in the overlapping areas



- No significant effect of the merger on national prices (compared to competitors or to the most 'competitive' segment)

2.3 Correctness of the decision – Simulations

- Very useful and powerful **ex-ante instrument** to assess mergers effects and increasingly used in actual merger control enforcement in recent years
 - Consider a full model of market competition with **differentiated goods** and **Bertrand-Nash** competition
 - Estimate key parameters: demand **elasticities** and **marginal costs**
 - Simulate different scenarios based on the assumed model and estimated parameters
- Not clear how to use them in ex-post evaluations:
 - Simulate alternative outcomes: other remedies
 - Possibly use ex-post data to estimate key parameters (e.g. marginal cost) and make before-and-after comparison
- Recent studies verify how accurate merger simulations can predict 'actual outcomes' as measured by means of diff-in-diff exercises

3. Ex-Ante: Predictability

- Competition authorities see transparency and **predictability** as central issues to create **legal certainty**
- The role of ex-post studies might be crucial
 - Categorization, **organized collection**, and evaluation of relevant data on enforcement decisions can help to make more precise predictions on the likelihood of certain outcomes
- Estimate **probability of intervention** (P_j) as a function of observables (X_j)
- We differentiate among two kinds of models:
 - **Ex-ante** model: solely based on variables which are observable and measurable before the decision has been taken
 - **Investigation** model which instead additionally makes use of the information which is made available during the investigation (similar to previous studies e.g. Bergman et al., IJO 2005)

Predictability: Results

- Even the simplest ex-ante model is able to **correctly predict** the intervention outcome with **over 70% probability**
 - Mergers involving US firms and cross-border mergers: significantly **less likely** to be challenged
 - Full mergers, conglomerate mergers, and mergers where the involved parties have high market values **more likely** to receive scrutiny
 - A high working load for the EC as measured by the number of lagged notifications **decreases** the number of intervention post-reform
- Adding the investigation variables increases the percentage of correct predictions to **over 90%**
 - The likelihood of intervention **significantly increases** with the existence of barriers to entry and a dominant firm and a narrow market definition

4. EX-post: Deterrence

- Optimal merger policy also involves **deterrence**: some actions, which in isolation would be welfare detrimental, might be optimally taken to deter future anticompetitive mergers (Sørgard, JIndE 2010)
- We look at how **past decisions** affects the probability of a particular merger to be **anti-competitive**, **welfare neutral**, or **pro-competitive** (e.g. Seldeslachts et al. JLE, 2009) – ordered probit
- We use the definition discussed above
- We combine with our data measures of DG Comp's **merger policy from the population** of over 4,000 mergers scrutinized in the sample period
 - **Prohibitions deter** (pre-reform)
 - **Withdrawals** and **phase 1 remedies** deter (post-reform)
 - **No over-deterrence** due to policy enforcement

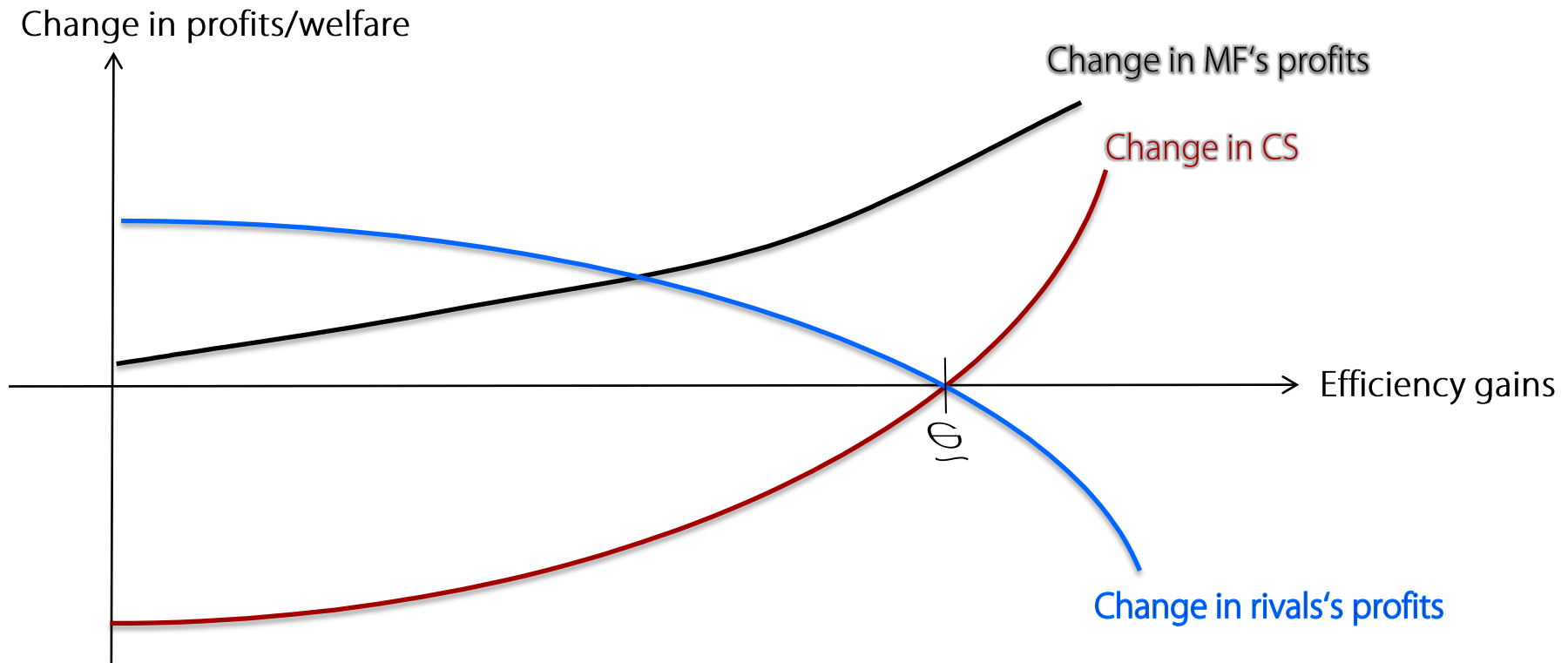
Conclusions

- Our framework tries to encompass three fundamental phases of effectiveness evaluation: i) ex-ante **predictability**, ii) in-fieri **correctness**, iii) ex-post **deterrence**
- Event studies, Diff-in-Diff approach, and (partially) simulations coupled with structural demand estimation can be useful for analyzing the second phase
 - These methods can be used to answer **different questions**: single merger vs. whole policy
 - Only the **convergence of different results** based on different methods and data can give confidence of their reliability
- The study of predictability and deterrence are less developed but very important to understand merger policy in its whole

What can be done

- Competition authorities
 - Increase transparency and accountability by regularly **collecting and categorize information** about their policy enforcement
- Researchers (economists)
 - Push forward the methodological frontier and provide **robust tools**
 - Be clear, **transparent**, and explicative
 - Keep **contact** with the policy enforcers (and legal scholars); simplify but don't lose the sense for the importance of details
- (Some) Possible avenues of research
 - Relationship between **different areas of competition policy** (Buccirossi et al. 2012)
 - The interplay between competition authorities and **courts** (and possibly other institutions) is fundamental (Buccirossi et al. 2012)
 - Relationship and **convergence** among the decisions of **different agencies** is an increasingly important issue in a globalized world (Szücs, 2012)
 - Assessment of **efficiencies** (static but especially dynamic) is a crucial but under-researched topic (Röller, 2009)

Theoretical Identification



The first identifying assumption of our framework is that a **post-merger increase in competitors' profits** is an indication of the merger being anti-competitive ($D_j=1$)